

H

Hammar skjold, Dag

The international civil servant in law and in fact, 2:2, p. 18

Hampton, Robert E.

The changing Federal service—what does it mean to managers? 4:4, p. 6

Harrison, Evelyn

Facts, not fancy, about women in the Federal service, 4:2, p. 21

The quiet revolution, 3:2, p. 5

Harvey, Donald R.

Personnel means people, but—don't throw away the book, 3:1, p. 1

Humphrey, Hubert H.

The people business of Government, 5:4, p. 16

Hyland, Thomas R.

Civil servants at work: teachers to the Indian, 4:1, p. 14

I

Irons, Warren B.

A commonsense approach to employment of the retarded, 5:1, p. 1

Escalation—a challenge to management, 3:4, p. 1

Impact of the man on the job, 1:2, p. 1

Implications of our image, 2:3, p. 16

Improved productivity, 4:2, p. 1

Is the boss getting the word? 2:4, p. 1

Staffing for the sixties, 1:4, p. 1

Washington—a classroom in living government, 2:1, p. 1

J

Jackson, Henry M.

Environment of excellence, 2:4, p. 8

Jacobson, Raymond

Qualification standards—their role in the quest for quality, 3:4, p. 15

Johnson, Lyndon B.

Address, Gettysburg, Pa., Memorial Day, 1963, 4:1, p. 1

President meets with Federal family.

Address at awards ceremony, December 4, 1964, 5:3, p. 1

President's challenge to Federal managers, 4:3, p. 1

The Vice President salutes the Federal service, 2:4, p. 12

Jones, Roger W.

Address, third annual incentive awards conference, 1:3, p. 9

Dear John Weaver, 5:4, p. 14

1961 top team must hit the ground running, 1:1, p. 2

The place of appeals in the Federal personnel system, 1:2, p. 8

K

Keene, C. Mansel

On delivering what we promise: careers, 1:3, p. 5

Kennedy, John F.

"Career service a full partner," 1:3, p. 1
Goals for "lean, fit, efficient" Federal establishment in 1962, 2:3, p. 1

Kilpatrick, Franklin S.

Brookings survey of image of public service, 2:3, p. 18

L

Lawton, Frederick J.

Manpower in the 1960's: pool or whirlpool? 1:2, p. 2

Leich, Harold H.

Scientific manpower: progress and prospects, 3:4, p. 11

Lewis, Charles D.

A businessman looks at our foreign service, 3:3, p. 28

M

Macy, John W., Jr.

Blueprint for the Federal civil service in the 1960's, 2:1, p. 16

The career executive roster, 1:4, p. 2
Federal executive boards—report on a grass roots operation, 4:2, p. 2

Getting the most from salary reform, 3:3, p. 2

A legacy of progress, 4:3, p. 2

The manager's role in quality staffing, 5:3, p. 5

"New era" in employee-management relations, 2:3, p. 2

The scientist in the Federal service, 5:4, p. 22

We must close the communications gap, 3:2, p. 2

The why of salary reform, 2:4, p. 2

McDermott, Edward A.

Civil servants at work: the Federal service and the Alaskan earthquake, 5:1, p. 18

McNamara, Robert S.

Managing the Department of Defense, 4:4, p. 1

Philosophy of Management, 4:2, p. 17

Mello, Robert F.

Manpower for missiles, 2:1, p. 7

The quality recruit—today's best bargain, 4:4, p. 10

Meloy, Lawrence V.

The Commission's role in appeals, 4:1, p. 10

Trends in employee court cases, 1:1, p. 10

Messer, Elizabeth F.

First year of health benefits: so far—so good, 2:1, p. 2

Health benefits—where they count the most, 3:3, p. 4

Open question: change our sick leave system? 5:1, p. 11

"Thirty-eight years is a plenty," 5:2, p. 6

N O

Miles, Rufus E., Jr.
Miller, Leo
Mulligan, J. Kenneth
Morrow, Edward R.
Nelson, Thomas W.
Oganovic, Nicholas J.

An "earned status" proposal, 1:4, p. 12
Civil servants at work: consumer protection and FDA, 3:3, p. 9
College without campus, 2:2, p. 8
A new approach to executive development, 1:1, p. 12
Address at Flemming Award dinner, 3:1, p. 23
New role for Air Force supervisors, 2:4, p. 5
Blueprint for a courtship of youth, 4:1, p. 8
It's our thinking that's handicapped, 2:2, p. 1
Report on Federal Executive Boards, 3:1, p. 9

Oglesby, Joseph E.

Civil servants and the conquest of space: pt. I, Project Mercury, 4:1, p. 23; pt. II, The Moon, 4:2, p. 26
Civil servants in Polaris, 5:1, p. 29
Civil servants in the Cuban crisis, 3:3, p. 18
What's behind the tests? 4:3, p. 15

P

Pollock, Ross
Pomerantz, Reuben

Forecasting executive turnover, 1:2, p. 5
New approach to executive development, 1:1, p. 12
A science and technology fellowship program, 5:3, p. 19

Posner, Ben

Financial management and executive decisions, 5:3, p. 15

R

Ragan, William M., Jr.

Exhibit on Federal science and engineering, 5:4, p. 2
New concept in career development, 4:3, p. 8
The wondrous world of the scientist in civil service (2 pts.), 1:4, p. 16; 2:1, p. 12

Roth, John D.

How awards relate to behavioral science, 4:4, p. 18
New look for better ideas, 2:1, p. 18

Ruddock, Andrew E.
Seaborg, Glenn T.

What price protection? 5:3, p. 10
The Federal manager and the third revolution, 5:2, p. 1

S

Settel, Arthur

Civil servants at work: one of the Nation's oldest . . . Customs, 4:3, p. 27

- S**
- Shapiro, Harvey H. The people and the public service: the partnership that won the West (2 pts.), 3:2, p. 30; 3:3, p. 30
- Sharon, Milton I. Program evaluation—why? 1:4, p. 8
- Sheppard C. Stewart New dimensions in public service, 1:3, p. 10
- Somers, Herman M. Organization—door to opportunity, 3:1, p. 5
- Sparks, Charles J. More about push-button personnel management, 2:1, p. 20
- Spry, James C. Death of Sputnik IV: main street, U.S.A., 3:4, p. 6
The people and the public service: the partnership that won the West (2 pts.), 3:2, p. 30; 3:3, p. 30
- Stahl, O. Glenn The merit system, manpower, and the human age, 1:4, p. 5
Performance potential: the fair measure, 3:3, p. 15
The "system" takes the rap, 2:2, p. 2
- W**
- Waffle, Scott D. Civil servants at work: research for America's defense, 5:2, p. 16
- Will, John A science and technology fellowship program, 5:3, p. 19
- Wolk, Sam N. Campus stakeout, 1:3, p. 7

(End of Author Index)

SUBJECT AND TITLE INDEX

A

Alaskan earthquake, the Federal service and, by Edward A. McDermott, 5:1, p. 18

APPEALS

The Commission's role in appeals, by Lawrence V. Meloy, 4:1, p. 10

The place of appeals in the Federal personnel system, by Roger W. Jones, 1:2, p. 8

Army Ordnance Missile Command, Redstone Arsenal, Alabama,

Manpower for missiles, by Robert F. Mello, 2:1, p. 7

AUTOMATION

CSC as a user of ADP, by Victor J. Cavagrotti, 5:3, p. 9

More about push-button personnel management, by Charles J. Sparks, 2:1, p. 20

Push-button personnel management? 1:1, p. 14

AWARDS

President's awards for distinguished Federal civilian service, 1:3, p. 16;

3:2, p. 4; 4:1, p. 18; 5:1, p. 17

Professional, winners, 1962, 3:1, p. 16

B

Backstage at Smithsonian, by John C. Ewers, 4:4, p. 14

Behavioral science, How awards relate to, by John D. Roth, 4:4, p. 18

Blueprint for a courtship of youth, by Nicholas J. Oganovic, 4:2, p. 8

Blueprint for the Federal civil service in the 1960's, by John W. Macy, Jr., 2:1, p. 16

Bolivia, Crisis in; Civil servants at work, 4:2, p. 14

Boys Nation visits Uncle Sam, 1:2, p. 17

Bureau of Indian Affairs, teachers to the Indian, by Thomas R. Hyland, 4:1, p. 14

Bureaucracy, case for, by Harlan Cleveland, 4:3, p. 21

Businessman looks at Foreign Service, by Charles D. Lewis, 3:3, p. 28

C

Campus stakeout, by Sam N. Wolk, 1:3, p. 7

CAREER DEVELOPMENT

College without campus, by J. Kenneth Mulligan, 2:2, p. 8

New concept in career development, by William M. Ragan, Jr., 4:3, p. 8

Career Executive Roster, by John W. Macy, Jr., 1:4, p. 2

CAREER SERVICE

A full partner, by John F. Kennedy, 1:3, p. 1

Environment of excellence, by Henry M. Jackson, 2:4, p. 8

On delivering what we promise: careers, by C. Mansel Keene, 1:3, p. 5

Case for bureaucracy, by Harlan Cleveland, 4:3, p. 21

Changing Federal service, by Robert E. Hampton, 4:4, p. 6

Checklist for affirmative action (Equal Employment Opportunity), 4:3, p. 32

Civil servants and the conquest of space, by Joseph E. Oglesby, 4:1, p. 23; 4:2, p. 26

C

CIVIL SERVANTS AT WORK

- Backstage at Smithsonian, by John C. Ewers, 4:4, p. 14
- Consumer protection and FDA, by Leo Miller, 3:3, p. 9
- Crisis in Bolivia, 4:2, p. 14
- The Federal librarian, by Sylvia J. Bayliss, 3:4, p. 20
- The Federal service and the Alaskan earthquake, by Edward A. McDermott, 5:1, p. 18
- Looking up with FAA, 2:3, p. 22
- Man against the storm, 3:3, p. 14
- 100 years of USDA research, 2:4, p. 14
- One of the Nation's oldest . . . Customs, by Arthur Settel, 4:3, p. 27
- Research for America's defense, by Scott D. Waffle, 5:2, p. 16
- Teachers to the Indian, by Thomas R. Hyland, 4:1, p. 14
- Uncle Sam's breadwinners, 3:1, p. 24
- Vital link in America's defense chain, 5:4, p. 19
- Civil servants, commendations, by Edward R. Murrow, 3:1, p. 23

CIVIL SERVANTS—CONTRIBUTIONS

- Civil servants and the conquest of space, by Joseph E. Oglesby, Part I: Project Mercury, 4:1, p. 23; Part II: The Moon, 4:2, p. 26
- Civil servants in Polaris, by Joseph E. Oglesby, 5:1, p. 29
- Civil servants in the Cuban crisis, by Joseph E. Oglesby, 3:3, p. 18
- Civil service inventors (2 pts.), 3:1, p. 10; 3:2, p. 8
- Death of Sputnik IV, by James C. Spry, 3:4, p. 6
- The people and the public service: the partnership that won the West, by James C. Spry and Harvey H. Shapiro (2 pts.), 3:2, p. 30; 3:3, p. 30

CIVIL SERVICE

- Blueprint for the Federal civil service in the 1960's, by John W. Macy, Jr., 2:1, p. 16
- The changing Federal service, by Robert E. Hampton, 4:4, p. 6
- Excitement of the public service, by Stephen K. Bailey, 4:1, p. 5
- The merit system, manpower, and the human age, by O. Glenn Stahl, 1:4, p. 5
- The people business of government, by Hubert H. Humphrey, 5:4, p. 16

CIVIL SERVICE ACT

- The day the Act was signed, 1:3, p. 32
- 79th Anniversary; the Vice President salutes the Federal service, by Lyndon B. Johnson, 2:4, p. 12
- 80th Anniversary, Proclamation, 3:3, p. 1
- 82d Anniversary, 5:3, p. 14

CIVIL SERVICE COMMISSION

- As user of ADP, by Victor J. Cavagrotti, 5:3, p. 9
- CSC; at home, 1900 E Street, 4:2, p. 6
- Criticisms of, refuted, by Donald R. Harvey, 3:1, p. 1
- New seal made official, 3:4, p. 4

CIVIL SERVICE—HISTORY

- The day the Act was signed, 1:3, p. 32
- Civil Service Retirement Act—40 years ago, 1:2, p. 11

Civil service inventors (2 pts.), 3:1, p. 10; 3:2, p. 8
Civil Service Retirement Act—Forty years ago, 1:2, p. 11

CIVIL SERVICE—STATISTICS

Comparison, trends, 1950–60 (employment focus), 1:1, p. 26
1960, by States (Employment focus), 1:4, p. 28
1960, Metropolitan areas (Employment focus), 2:1, p. 22
1963, Metropolitan area survey (Employment focus), 5:1, p. 22
College without campus, by J. Kenneth Mulligan, 2:2, p. 8
Commission's role in appeals, by Lawrence V. Meloy, 4:1, p. 10

COMMUNICATIONS

Is the boss getting the word? by Warren B. Irons, 2:4, p. 1
Stop . . . speak . . . & listen, by L. J. Andolsek, 5:1, p. 2
We must close the communications gap, by John W. Macy, Jr., 3:2, p. 2
Communism, Stopping advance of—Letter from Roger W. Jones, 1:3, p. 20
Competition for quality, report, 3:4, p. 11
Consumer protection and FDA; Civil servants at work, by Leo Miller, 3:3, p. 9
Coordinators report—"We're rolling!" 3:2, p. 16
Cost cutters of 1961, 2:2, p. 22
Court cases, Trends in, by Lawrence V. Meloy, 1:1, p. 10
Courtship of youth—Blueprint for, by Nicholas J. Oganovic, 4:2, p. 8
Crisis in Bolivia, Civil servants at work, 4:2, p. 14
Cuban crisis, Civil servants in, by Joseph E. Oglesby, 3:3, p. 18
Customs Service, one of Nation's oldest, by Arthur Settel, 4:3, p. 27
Day the Act was signed, 1:3, p. 32
Death of Sputnik IV: Main Street, U.S.A., by James C. Spry, 3:4, p. 6
Democracy's "unfinished business," by Ross Clinchy, 2:2, p. 5
Department of Agriculture, 100 years of research, 2:4, p. 14
Department of Commerce, A Science and technology fellowship program, by John Will and Reuben Pomerantz, 5:3, p. 19

D

DEPARTMENT OF DEFENSE

Civil servants at work: vital link in America's defense chain, 5:4, p. 19
Managing the Department of Defense, by Robert S. McNamara, 4:4, p. 1
Department of the Air Force, Supervisors, new role, by Thomas W. Nelson, 2:4, p. 5
Department of the Navy, Equal Employment Opportunity: Checklist for affirmative action, 4:3, p. 32
Deputy Chief, Man-trap: the deputy chief, by David S. Brown, 5:2, p. 9
Don't throw away the book, by Donald R. Harvey, 3:1, p. 1
Door to opportunity—organization, by Herman M. Somers, 3:1, p. 5
"Earned status" proposal, by Rufus E. Miles, Jr., 1:4, p. 12

E

EMPLOYEE-MANAGEMENT RELATIONS

The needs and aspirations of men, by L. J. Andolsek, 5:4, p. 9
"New era" in employee-management relations, by John W. Macy, Jr., 2:3, p. 2
Employee health units, Status report on, 4:1, p. 20
Engineers—Statistics, 1960 (Employment focus), 2:3, p. 28
Environment of excellence, by Henry M. Jackson, 2:4, p. 8

E

EQUAL EMPLOYMENT OPPORTUNITY

Checklist for affirmative action, 4:3, p. 32

Democracy's "unfinished business," by Ross Clinchy, 2:2, p. 5

A fair shake of the dice, by John S. Gleason, 4:1, p. 2

The needs and aspirations of men, by L. J. Andolsek, 5:4, p. 9

Escalation—a challenge to management, by Warren B. Irons, 3:4, p. 1

ETHICS, PUBLIC EMPLOYEE, The public official and the public interest, by Harlan Cleveland, 2:3, p. 14

Excellence, environment of, by Henry M. Jackson, 2:4, p. 8

Excitement of the public service, by Stephen K. Bailey, 4:1, p. 5

EXECUTIVE SEMINAR CENTER, New concept in career development, by William M. Ragan, Jr., 4:3, p. 8

EXECUTIVES

Career Executive Roster, by John W. Macy, Jr., 1:4, p. 2

Financial management and executive decisions, by Ben Posner, 5:3, p. 15

Forecasting executive turnover, by Ross Pollock, 1:2, p. 5

New approach to executive development, by J. Kenneth Mulligan and Ross Pollock, 1:1, p. 12

New concept in career development, by William M. Ragan, Jr., 4:3, p. 8

Exhibit on Federal science and engineering, by William M. Ragan, Jr., 5:4, p. 2

Exporting personnel know-how, 2:2, p. 12

Fair shake of the dice, by John S. Gleason, Jr., 4:1, p. 2

Federal Aviation Agency, Civil servants at work, 2:3, p. 22

F

FEDERAL EMPLOYEES HEALTH BENEFITS PROGRAM

First year of health benefits: "So far—so good," by Elizabeth F. Messer, 2:1, p. 2

Health benefits—where they count the most, by Elizabeth F. Messer, 3:3, p. 4

Personnel pacesetter—1960, 1:1, p. 7

FEDERAL EXECUTIVE BOARDS

Report on a Grass Roots Operation, by John W. Macy, Jr., 4:2, p. 2

Report on Federal Executive Boards, by Nicholas J. Oganovic, 3:1, p. 9

Federal fund-raising—as of now, by Wilfred V. Gill, 2:3, p. 7

Federal librarian—Civil servants at work, by Sylvia J. Bayliss, 3:4, p. 20

Federal manager and the third revolution, by Glenn T. Seaborg, 5:2, p. 1

FEDERAL PERSONNEL MANUAL. New look for that "ole book," 3:2, p. 1

Federal service and the Alaskan earthquake, by Edward A. McDermott, 5:1, p. 18

FEDERAL WOMAN'S AWARD

Federal Woman's Award, by Barbara Bates Gunderson, 1:3, p. 2

1961 winners, 1:4, p. 32

1962 winners, 2:4, p. 24

1963 winners, 4:1, p. 4

1964 winners, 4:4, p. 24

1965 winners, 5:4, p. 32

Financial management and executive decisions, by Ben Posner, 5:3, p. 15

First year of health benefits: "So far—so good," by Elizabeth F. Messer, 2:1, p. 2
 Food and Drug Administration, Civil servants at work: Consumer protection and FDA, by Leo Miller, 3:3, p. 9
 Forecasting executive turnover, by Ross Pollock, 1:2, p. 5
 FOREIGN VISITORS, Exporting personnel know-how, 2:2, p. 12
 Foreign service, Businessman looks at, by Charles D. Lewis, 3:3, p. 28
 40 years ago—Retirement Act loosened the wheels so Government could run again, 1:2, p. 11
 FUND-RAISING, Federal fund-raising—as of now, by Wilfred V. Gill, 2:3, p. 7

G

Gemini program, Civil servants and the conquest of space, by Joseph E. Oglesby, 4:2, p. 26
 Getting the most from salary reform, by John W. Macy, Jr., 3:3, p. 2
 GRADE ESCALATION, The manager, the classifier, and unwarranted grade escalation, by Seymour S. Berlin, 5:1, p. 6
 Grade structure, comparison past five years, (employment focus), 1:3, p. 18
 Grass roots operation, Federal Executive Boards—report on, by John W. Macy, Jr., 4:2, p. 2
 GREAT EXPERIMENT, Dear John Weaver, by Roger W. Jones, 5:4, p. 14

H

HANDICAPPED

Coordinators report—"we're rolling!" 3:2, p. 16
 It's our thinking that's handicapped, by Nicholas J. Oganovic, 2:2, p. 1
 Pictures, 2:2, p. 16
 Statistics (employment focus), 4:1, p. 13

HEALTH BENEFITS

First year of, by Elizabeth F. Messer, 2:1, p. 2
 Personnel pacesetter—1960, 1:1, p. 7
 Where they count the most, by Elizabeth F. Messer, 3:3, p. 4
 Health units, Status report, 4:1, p. 20
 How awards relate to behavioral science, by John D. Roth, 4:4, p. 18
 Hurricane information, Weather Bureau, 3:2, p. 14

I

Image, Civil service, Implications of, by Warren B. Irons, 2:3, p. 16
 Impact of the man on the job, by Warren B. Irons, 1:2, p. 1
 Implications of our image, by Warren B. Irons, 2:3, p. 16
 Improved productivity, by Warren B. Irons, 4:2, p. 1
 Improving the breed, by L. J. Andolsek, 5:2, p. 31

INCENTIVE AWARDS

Address at third annual Incentive Awards conference, by
 Roger W. Jones, 1:3, p. 9
 Relation to behavioral science, by John D. Roth, 4:4, p. 18

INCENTIVE AWARDS PROGRAM

Annual report, 1960, 1:2, p. 18
 Annual report, 1961, 2:2, p. 22
 Annual report, 1962, 3:2, p. 18

I

- Annual report, 1963, 4:2, p. 18
- Annual report, 1964, 5:2, p. 18
- New look for better ideas, by John D. Roth, 2:1, p. 18
- 10th anniversary, 4:3, p. 24
- \$25,000 award for nuclear weapons development, 1:4, p. 7
- Indians, Teachers to, by Thomas R. Hyland, 4:1, p. 14

INSPECTION PROGRAM

- Nationwide inspections, 1:1, p. 27
- Personnel—administration, management and mission, by Seymour S. Berlin, 3:4, p. 2
- Program evaluation—why? by Milton I. Sharon, 1:4, p. 8
- Internal Revenue Service, work of; Civil servants at work, 3:1, p. 24
- International civil servant in law and in fact, by Dag Hammarskjöld, 2:2, p. 18
- Inventors, Civil service, 3:1, p. 10; 3:2, p. 8
- Is the boss getting the word? by Warren B. Irons, 2:4, p. 1
- It's our thinking that's handicapped, by Nicholas J. Oganovic, 2:2, p. 1

K

- Kennedy, John F., and the Federal civil service, by John W. Macy, Jr., 4:3, p. 2

L

- Legacy of progress, by John W. Macy, Jr., 4:3, p. 2
- Lewis and Clark Expedition. The people and the public service: the partnership that won the west, by James C. Spry and Harvey H. Shapiro, 3:2, p. 30
- Looking up with FAA, 2:3, p. 22

M

- Man against the storm: Civil servants at work, 3:2, p. 14
- Man-trap: The deputy chief, by David S. Brown, 5:2, p. 9
- Management in the Federal Government, by David E. Bell, 3:1, p. 2
- Management philosophy of Secretary of Defense McNamara, 4:2, p. 17
- Manager, the classifier, and unwarranted grade escalation, by Seymour S. Berlin, 5:1, p. 6
- Manager's role in quality staffing, by John W. Macy, Jr., 5:3, p. 5
- Managing the Department of Defense, by Robert S. McNamara, 4:4, p. 1

MANPOWER

- For missiles, by Robert F. Mello, 2:1, p. 7
- In the 1960's: pool or whirlpool? by Frederick J. Lawton, 1:2, p. 2
- In the technological revolution, by L. V. Berkner, 3:3, p. 12
- Merit system, manpower, and the human age, by O. Glenn Stahl, 1:4, p. 5
- MOBILITY, EXECUTIVE, An "earned status" proposal, by Rufus E. Miles, Jr., 1:4, p. 12
- The Moon, civil servants and the conquest of space, pt. II, by Joseph E. Oglesby, 4:2, p. 26
- Moonwatch, Death of Sputnik IV: Main Street, U.S.A., by James C. Spry, 3:4, p. 6
- More about push-button personnel management, by Charles J. Sparks, 2:1, p. 20
- Museums and exhibitions, Civil servants at work: backstage at Smithsonian, by John C. Ewers, 4:4, p. 14

N

- National Aeronautics and Space Administration, Civil servants and the conquest of space, by Joseph E. Oglesby, 4:1, p. 23; 4:2, p. 26
- National Park Service, Polynesian fire dance, Training program, 3:1, p. 20
- Naval Ordnance Laboratory, White Oak, Maryland, Civil servants at work: research for America's defense, by Scott D. Waffle, 5:2, p. 16
- Needs and aspirations of men, by L. J. Andolsek, 5:4, p. 9
- Negroes, equality for, Address by Lyndon B. Johnson, 4:1, p. 1
- New approach to executive development, by J. Kenneth Mulligan and Ross Pollock, 1:1, p. 12
- New concept in career development, by William M. Ragan, Jr., 4:3, p. 8
- New dimensions in public service, by C. Stewart Sheppard, 1:3, p. 10
- "New era" in employee-management relations, by John W. Macy, Jr., 2:3, p. 2
- New look for better ideas, by John D. Roth, 2:1, p. 18
- New role for Air Force supervisors, by Thomas W. Nelson, 2:4, p. 5

O

- On delivering what we promise: careers, by C. Mansel Keene, 1:3, p. 5
- 100 years of USDA research, 2:4, p. 14
- One of the Nation's oldest . . . Customs, by Arthur Settler, 4:3, p. 27
- Open question: Change our sick leave system? by Elizabeth F. Messer, 5:1, p. 11
- Organization—Door to opportunity, by Herman M. Somers, 3:1, p. 5
- Organizational man-trap: the deputy chief, by David S. Brown, 5:2, p. 9

P

- Partnership that won the West: the people and the public service, by James C. Spry and Harvey H. Shapiro, (2 pts.), 3:2, p. 30; 3:3, p. 30
- Pendleton Room honors civil service act sponsor, 5:3, p. 18
- People and the public service: the partnership that won the West (2 pts.), by James C. Spry and Harvey H. Shapiro, 3:2, p. 30; 3:3, p. 30
- People business of government, by Hubert H. Humphrey, 5:4, p. 16
- Performance potential: the fair measure, by O. Glenn Stahl, 3:3, p. 15

PERSONNEL MANAGEMENT

- Don't throw away the book, by Donald R. Harvey, 3:1, p. 1
- More about push-button personnel management, by Charles J. Sparks, 2:1, p. 20
- Personnel—administration, management, and mission, by Seymour S. Berlin, 3:4, p. 2
- Personnel management zeroes in, by Seymour S. Berlin, 2:3, p. 10
- Personnel pacesetter—1960, 1:1, p. 7

PERSONNEL UTILIZATION, Performance potential: the fair measure, by O. Glenn Stahl, 3:3, p. 15

- Physical scientists, Statistics (Employment focus) 1960, 2:3, p. 28
- Place of appeals in the Federal personnel system, by Roger W. Jones, 1:2, p. 8
- Polaris missile, Civil servants in Polaris, by Joseph E. Oglesby, 5:1, p. 29
- Polynesian fire dance, 3:1, p. 20

POSITION CLASSIFICATION

- BLS white-collar survey, 2:1, p. 26
- Escalation—a challenge to management, by Warren B. Irons, 3:4, p. 1
- Impact of the man on the job, by Warren B. Irons, 1:2, p. 1

P

- New role for Air Force supervisors, by Thomas W. Nelson, 2:4, p. 5
- Survey of grade structure, 1:1, p. 18
- The "system" takes the rap, by O. Glenn Stahl, 2:2, p. 2
- Unwarranted grade escalation, by Seymour S. Berlin, 5:1, p. 6
- President meets with Federal family, 5:3, p. 1
- PRESIDENTIAL TRANSITIONS, Top team must hit the ground running, by Roger W. Jones, 1:1, p. 2
- Presidents—Statements on civil service, 2:3, p. 32
- President's Awards for Distinguished Federal Civilian Service
 - 1961, 1:3, p. 16
 - 1962, 3:2, p. 4
 - 1963, 4:1, p. 18
 - 1964, 5:1, p. 17
- President's Commission on the Status of Women, Facts, not fancy, about women in the Federal service, by Evelyn Harrison, 4:2, p. 21
- Productivity, Improved, by Warren B. Irons, 4:2, p. 1
- Program evaluation—why? by Milton I. Sharon, 1:4, p. 8
- Project Mercury, Civil servants and the conquest of space, by Joseph E. Oglesby, 4:1, p. 23
- Public Health Service, Civil servants at work: Crisis in Bolivia, 4:2, p. 14
- Public official and the public interest, by Harlan Cleveland, 2:3, p. 14
- PUBLIC SERVICE
 - Excitement of, by Stephen K. Bailey, 4:1, p. 5
 - New dimensions in, by C. Stewart Sheppard, 1:3, p. 10
- Push-button personnel management, 1:1, p. 14
- Push-button personnel management, More about, by Charles J. Sparks, 2:1, p. 20

Q

- Qualification standards—their role in the quest for quality, by Raymond Jacobson, 3:4, p. 15
- Quality recruit—Today's best bargain, by Robert Mello, 4:4, p. 10
- Quality staffing, Manager's role in, by John W. Macy, Jr., 5:3, p. 5
- Quiet revolution, by Evelyn Harrison, 3:2, p. 5

R

- RECRUITING
 - Campus stakeout, by Sam N. Wolk, 1:3, p. 7
 - Manpower for missiles, by Robert F. Mello, 2:1, p. 7
 - The quality recruit—today's best bargain, by Robert F. Mello, 4:4, p. 10
- RESEARCH AND DEVELOPMENT
 - Civil servants and the conquest of space, by Joseph E. Oglesby, (2 pts.), 4:1, p. 23; 4:2, p. 26
 - Civil servants at work: research for America's defense, by Scott D. Waffle, 5:2, p. 16
 - Civil servants in Polaris, by Joseph E. Oglesby, 5:1, p. 29
 - Civil service inventors, (2 pts.), 3:1, p. 10; 3:2, p. 8
 - Exhibit on Federal science and engineering, by William M. Ragan, Jr., 5:4, p. 2
 - Federal manager and the third revolution, by Glenn T. Seaborg, 5:2, p. 1
 - Manpower for missiles, by Robert F. Mello, 2:1, p. 7

R

- Manpower in the technological revolution, by L. V. Berkner, 3:3, p. 12
- Scientific manpower: progress and prospects, by Harold H. Leigh, 3:4, p. 11
- The scientist in the Federal service, by John W. Macy, Jr., 5:4, p. 22
- We must close the communications gap, by John W. Macy, Jr., 3:2, p. 2
- Wondrous world of the scientist in civil service, by William M. Ragan, Jr., and Lawrence H. Clark (2 pts.), 1:4, p. 16; 2:1, p. 12
- Retarded, Commonsense approach to employment of, by Warren B. Irons, 5:1, p. 1
- Retirement Act passed—40 years ago, 1:2, p. 11

RETIREMENT SYSTEM, CIVIL SERVICE

- "Thirty-eight years is a plenty," by Elizabeth F. Messer, 5:2, p. 6
- What price protection? by Andrew E. Ruddock, 5:3, p. 10

S

SALARY REFORM

- Getting the most from salary reform, by John W. Macy, Jr., 3:3, p. 2
- The why of salary reform, by John W. Macy, Jr., 2:4, p. 2
- Science and engineering exhibit, Smithsonian Institution, by William M. Ragan, Jr., 5:4, p. 2
- Science and government, The Federal manager and the third revolution, by Glenn T. Seaborg, 5:2, p. 1
- Science and technology fellowship program, by John Will and Reuben Pomerantz, 5:3, p. 19
- Scientific manpower: progress and prospects, by Harold H. Leigh, 3:4, p. 11
- SCIENTISTS—See Research and Development
- Seal, Civil Service Commission, made official, 3:4, p. 4
- Sick leave system, Open question: Change our sick leave system? by Elizabeth F. Messer, 5:1, p. 11
- Smithsonian Institution, Civil servants at work: backstage at, by John C. Ewers, 4:4, p. 14

STAFFING

- Performance potential: the fair measure, by O. Glenn Stahl, 3:3, p. 15
- Staffing for the sixties, by Warren B. Irons, 1:4, p. 1
- Stop . . . speak . . . & listen, by L. J. Andolsek, 5:1, p. 2
- Supervisor-centered classification program, by Thomas W. Nelson, 2:4, p. 5
- "System" takes the rap, by O. Glenn Stahl, 2:2, p. 2

T

- Teachers to the Indian, Civil servants at work, by Thomas R. Hyland, 4:1, p. 14
- Technological revolution, Manpower in, by L. V. Berkner, 3:3, p. 12
- Teens on tour, 2:1, p. 24

TESTS

- Performance potential: the fair measure, by O. Glenn Stahl, 3:3, p. 15
- What's behind the tests? by Joseph E. Oglesby, 4:3, p. 15
- Third revolution, The Federal manager and, by Glenn T. Seaborg, 5:2, p. 1
- "Thirty-eight years is a plenty," by Elizabeth F. Messer, 5:2, p. 6
- Top team must hit the ground running, by Roger W. Jones, 1:1, p. 2
- Training, National Park Service, Polynesian fire dance, 3:1, p. 20

Trends in employee court cases, by Lawrence V. Meloy, 1:1, p. 10
Turnover, Executive, Forecasting, by Ross Pollock, 1:2, p. 5

U

Uncle Sam's breadwinners, Civil servants at work, 3:1, p. 24
Unwarranted grade escalation, The manager, the classifier, and, by Seymour S. Berlin, 5:1, p. 6

V

Veterans Administration, A fair shake of the dice, by John S. Gleason, Jr., 4:1, p. 2
Veterans—Statistics (Employment focus), 3:1, p. 28
Vice President salutes the Federal service, by Lyndon B. Johnson, 2:4, p. 12
Vital link in America's defense chain, Department of Defense civilian personnel, 5:4, p. 19

W

Washington, D.C., Visitors, 2:1, p. 1
We must close the communications gap, by John W. Macy, Jr., 3:2, p. 2
Weather Bureau, Research Flight Facility, Civil servants at work: man against the storm, 3:2, p. 14
Weaver, John, Dear John Weaver, by Roger W. Jones, 5:4, p. 14
West, Partnership that won the, by James C. Spry and Harvey H. Shapiro, (2 pts.), 3:2, p. 30; 3:3, p. 30
What price protection? by Andrew E. Ruddock, 5:3, p. 10
What's behind the tests? by Joseph E. Oglesby, 4:3, p. 15
Why of salary reform, by John W. Macy, Jr., 2:4, p. 2
Woman's Award: See Federal Woman's Award

WOMEN IN THE FEDERAL SERVICE

Facts, not fancy, about women in the Federal service, by Evelyn Harrison, 4:2, p. 21
The quiet revolution, by Evelyn Harrison, 3:2, p. 5
Statistics (Employment focus), 1:2, p. 24; 3:2, p. 20
Wondrous world of the scientist in civil service, by William M. Ragan, Jr., and Lawrence H. Clark (2 pts.), 1:4, p. 16; 2:1, p. 12

Y

Youth, Courtship of, Blueprint for a courtship of youth, Nicholas J. Oganovic, 4:2, p. 8

